



**2022-2024 COUNTRY STRATEGIC PLAN**  
**TANZANIA COUNTRY OFFICE**



Save the Children

Ensuring Tanzania Children Survive, Learn and are Protected

# BACKGROUND

## WHO WE ARE AND WHAT WE DO

We are the world's leading Non-governmental independent organisation for children.

We **save children's lives**. We **fight for their rights**. We help them **fulfil their potential**.

Our Vision is a world in which **every Tanzanian child attains the right to survive, be protected, develop and participate**

We work to **inspire breakthroughs in the way the world treats children and to achieve immediate and lasting change in their lives**.

Across all of our work, we pursue several core values: **Accountability, Ambition, Collaboration, Creativity and Integrity**.

Save the Children (SC) is a global leader in development and humanitarian programming worldwide, working as the preeminent voice for children with governments, civil society and private sector partners for over a century.

In 1986, Save the Children began its work in Tanzania in Pemba, Zanzibar working on maternal and newborn health. Since then, Save the Children Tanzania has expanded its programming to thirteen(13) regions in the Mainland Tanzania (Dar es Salaam, Kigoma, Dodoma, Iringa, Morogoro, Rukwa, Mbozi, Arusha, Tanga, Mwanza, Shinyanga, Mtwara, and Lindi) as well as Zanzibar (Unguja and Pemba) with eight (8) field offices.

Save the Children supports children with health and nutrition, child protection, education and child rights governance programming, using a system strengthening approach, partnering with the Government of Tanzania and civil society organizations, national and international NGOs.

Save the Children works to ensure children:

**Survive:** No child dies from preventable causes before their fifth birthday;

**Learn:** All children learn from a quality basic education; and

**Be protected:** Violence against children is no longer tolerated.

To achieve this, Save the Children delivers impact for children by being the innovator, being the voice, influencing systems to achieve results at scale and through building partnerships. Save the Children puts the most deprived and marginalized children first.

## THEORY OF CHANGE

### HOW WE WORK TO CREATE IMPACT FOR CHILDREN

**We will...**



# MESSAGE FROM THE COUNTRY DIRECTOR



*"We have been able to reach over 3 million beneficiaries directly (over 2.5 million being children of whom 50% are girls) and about 7 million indirectly (of whom 46% are children)."*

This 2022-2024 Country Strategic Plan (CSP) provides a framework of how Save the Children will support the Government of Tanzania (United Republic) in ensuring children survive, learn and are protected.

As we look forward to the next three years 2022-24, our focus as a Country Office will be:

- (a) Quality Programme delivery** - Delivery of consistent high quality programs for Children that are sustainable and safe,
- (b) Be the partner of choice** - Be the go to child rights organization, be visible and be the employer of choice, and
- (c) Financial viability and growth** - Diversify and grow funding base.

The 2022-2024 Country Strategy Plan will be a sequel to the 2019-2021 strategy plan that is currently in force. A year into the current strategic plan, the year 2020 threw a curve ball our way when Corona Virus disease (COVID-19) became a worldwide pandemic, that changed how organizations operate, interact and carry out business.

As an organization, Save the Children adapted, stayed and delivered at a time many organizations closed down programs to observe the pandemic unfold. As an organization that delivers both Humanitarian and Development programs, it was critical to continue to deliver our high impact programs in the midst of the pandemic to ensure that development gains made over the years are not lost.

I am happy to report Save the Children successfully pivoted and that in the first two years of our three-year strategic plan, we have been able to reach over 3 million beneficiaries directly (over 2.5 million being children of whom 50% are girls) and about 7 million indirectly (of whom 46% are children).

I welcome you to read the 2022-2024 Country Strategy Plan for Save the Children Tanzania Country office that spells out the goals we will be focusing on and the change we anticipate to make, as well as how we will ensure as an organization we are positioned to achieve those goals over the next three years.

Feel free to reach out to Save the Children to explore opportunities for partnership and collaboration.

Enjoy the read!

Bester Mulauzi  
**Country Director**

# 2022-24 STRATEGIC GOALS

In the first half of 2021, Save the Children Tanzania Country Office launched the process of developing the Country Strategic Plan for 2022-24. The strategy defines the key near-term strategic objectives and concrete strategic initiatives for Save the Children. Four principles have guided the development of the strategy; (a) **Child Focused** - driving significant change for and with children; (b) **Simple** – both in process and end product; (c) **Engaging and collaborative** – developed in a collaborative and empowering way; and (d) **Grounded** – relying on data and facts.

Tanzania (United Republic of) is ranked 163 with a Human Development Index (HDI) of 0.529. As part of the strategic plan development, Save the Children and other partners used the Multidimensional Dimensions of Poverty Analysis (MDPA) framework. The purpose of MDPA is to contribute to a shared and deeper understanding of multidimensional poverty, as poverty is complex. The knowledge about this complexity and how it is manifested for different groups is fundamental to defining effective programmes.

From this analysis it was clear there are groups that are difficult to reach such as Children with disabilities, women and youth among many others. The vulnerable and poor populations fall into various categories as well including but not limited to women in the informal sector, youth, rural small holder farmers, and of course the impacts and effects of COVID-19 have pushed more into the vulnerable group.

Four main dimensions of poverty emerged from the analysis;

1. Resource poor due to effects of COVID-19, and unemployment among others;
2. Lack of opportunities and choice, due to power imbalance, high fertility rates leading to high population growth rate, low access to education particularly for girls and children with disabilities, and the impacts of COVID-19 that have affected health access; and lack of access to financial solutions;
3. Lack of power and voice especially for women, and an overall reduced freedom of speech; and
4. Human security – whereby violence against women and children has increased.

The political, social, economic and climate environment is changing impacted by the shrinking space for NGOs, unpredictable political landscape, harmful rhetoric on family planning, financial exclusion of some groups, climate change that is affecting the population, influx of refugees and violations against children.

On the brighter side, there are opportunities to be taken advantage of and these include but are not limited to new political leadership, policies under review, digitalisation, legal empowerment of communities, strengthened relationship between citizens and Government of Tanzania (GoT), and improving planning and budgeting processes. These are opportunities that Save the Children will leverage on in the 2022-24 strategic period.

## GOAL 1: A HEALTHY START TO LIFE: HEALTH AND NUTRITION



Save the Children will focus on maternal new-born and reproductive health, child health, maternal, infant, young child nutrition, Adolescent sexual reproductive health and rights, and continue to support COVID-19 case management and response. To this end, Save the Children will aim to contribute to the reduction of :

1. Neonatal mortality rate,
2. Under-5 mortality rate,
3. Prevalence of stunting among children under 5 years of age;
4. An increase in the average number of modern contraceptive methods known among women aged 15–19 years; and
5. Reduction of COVID-19 spread.

Save the Children will do this by continuing our work on saving new-born lives – which promotes the use of proven and effective interventions across the full continuum of care, supporting Integrated Management of Childhood Illnesses (IMCI) by training community health workers to detect and treat common childhood illness.

Save the Children will provide support to ensuring the youngest are well nourished, advocating for contraception by choice and adolescents' sexual reproductive health and rights, and continuing to support case management for COVID-19 as well as Risk Communication and Community Engagement. This goal relates to the Sustainable Development Goal (SDG) 2, 3, & 6.

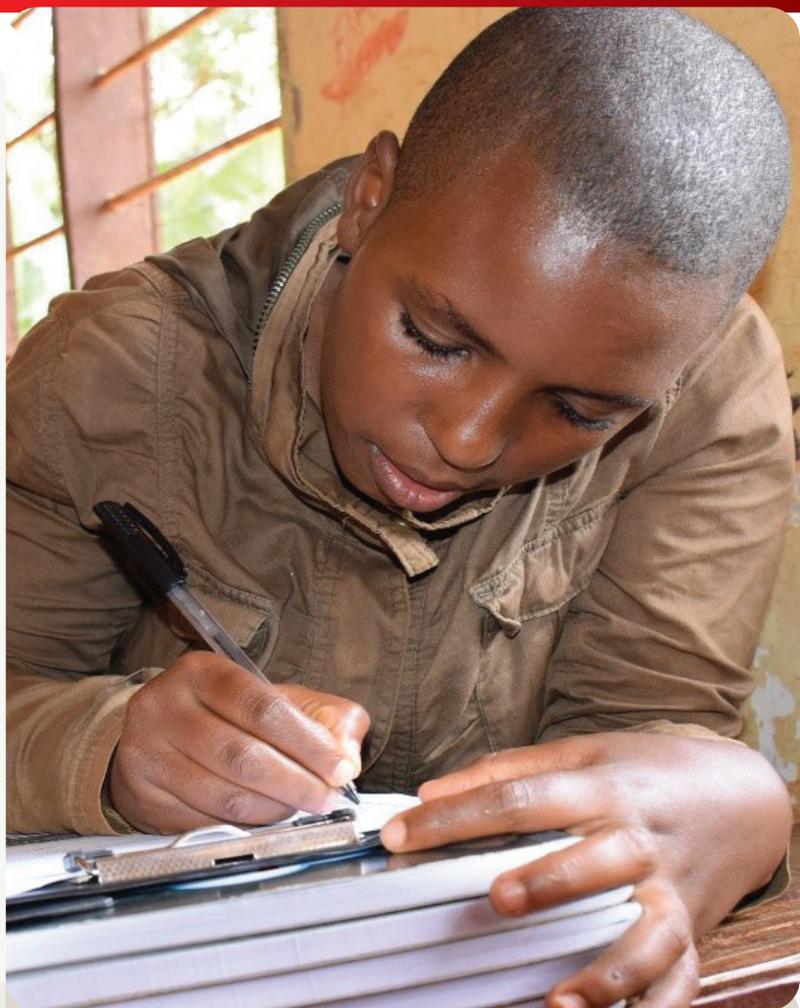
## GOAL 2: ACCESS TO SAFE AND INCLUSIVE QUALITY EDUCATION

The strategic approaches in this goal is to ensure children have access to quality education. This goal will focus on Girls education, Early Childhood Care and Development (ECCD), Basic Education, use of technology innovations to ensure learning is available for all children, and equipping adolescents with skills for successful transition .

Save the Children aims to contribute to an increase in :

1. Proportion of children aged 36-59 months who are developmentally on track ,
2. Proportion of children of official primary school age enrolled in primary school, and
3. A reduction in the proportion of youth aged 15-24 years not in education, employment or training (NEET).

To achieve this, Save the Children will work on supporting parents and caregivers to provide responsive care by equipping them with skills to support their children achieve developmental milestones, support public primary schools with improved SWASH facilities particularly for girls, systematically influencing public investments in children, and supporting young people acquire skills to help them identify and capitalize on work opportunities for the future. This goal relates to SDG 4.



## GOAL 3: CHILDREN ARE PROTECTED AND THEIR RIGHTS ARE FULFILLED

Save the Children will focus on protection of children from violence, strengthening child protection systems, establishing appropriate care (incl. MHPSS), and protecting children from harmful work.

Save the Children aims to contribute to :

1. Reduction in the proportion of children who experienced any physical punishment and/or psychological aggression by caregivers,
2. Increase in the proportion of adolescents receiving services for protection concerns,
3. Increase in the proportion of children, adolescents, family members or caregivers demonstrating improved mental health and/or psychosocial wellbeing, and (iv) a reduction in the proportion of children aged 5-17 years engaged in child labour.

To achieve this, Save the Children will continue to work on Parenting without Violence (PwV) – an approach that aims at improving relationships and communications between parents/caregivers and children, as well as among fathers and mothers and other family members, and transforming gender and power dynamics within families, providing mental health & psychosocial support programmes, case management - a key approach in facilitating the strengthening of the protective environment around children with protection concerns, and also reach communities with awareness raising sessions on harmful work. This goal relates to SDG 16, 5 & 3.



## GOAL 4: SAFETY NETS AVAILABLE FOR MOST VULNERABLE

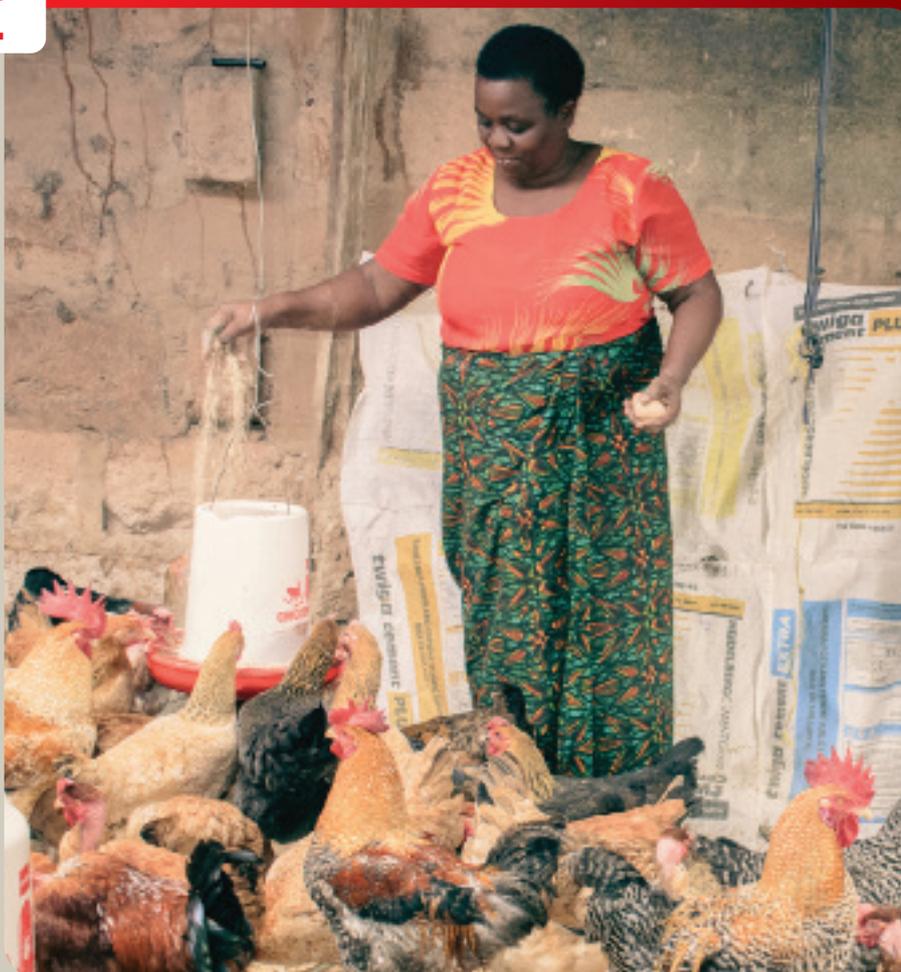
Save the Children will focus on reaching the extreme poor and vulnerable, defined as (a) household that have lost their means of livelihood due to COVID-19, and (b) households with under two years olds who at risk of malnutrition. Save the Children will ensure the social protection mechanisms in the country are child sensitive, focus on outcomes for children, and support food security and livelihoods.

Through this strand of work, Save the Children will aim to increase:

1. The proportion of population covered by social protection systems, and
2. The percentage of household with acceptable Food Consumption Score (FCS).

The work within this goal will be closely linked with goal 1 around reduction of stunting.

To achieve this, Save the Children will support families with information to ensure pregnant women and babies receive the right kind of food, and link them up with social protection mechanism where possible. This goal relates to SDG 16 & 17.



## GOAL 5: YOUTH ARE INCLUDED IN DECISION MAKING PROCESSES AT ALL LEVELS

Children and youth are usually not involved in matters affecting them. Our focus for this goal will be Good Governance, Public investment in Children, monitoring and demanding child rights.

Save the Children aims to contribute to an increase in:

1. Government effectiveness score,
2. Proportion of total government spending on essential services (education, health, and social protection),
3. An improvement in the practice of systematic government consultation with civil society actors engaged with children's rights on policy formulation, legislation and programming.

To achieve this, Save the Children will work on systematically influencing public budgets for child health and nutrition, education, protection and social protection, and to uplift children's voices in public budgeting processes. We will involve civil society and children in monitoring, reporting and advocacy work to ensure national state compliance with international human and child rights accountability mechanisms. This goal relates to SDG 1 & 2.



# KEY STRATEGIC PIVOTS 2022-24

To be able to achieve the above five goals in the 2022-24 strategic period, Save the Children will make key strategic pivots. These include specific emphasis on amplifying the voice of children and civil society; establishing strategic partnerships with key stakeholders; and also invest in research on climate change, deploying Technology for Development (T4D), and capacity building on gender and inclusion mainstreaming in programs for or staff.

## GENDER UPLIFT

Save the Children believes that it is critical to directly address gender discrimination and promote gender equality in order to ensure every child attains their equal right to survival, protection, development, and participation.

Save the Children and partners have a gender sensitive approach while intensifying the work with key stakeholders to identify, address, and positively transform the harmful social norms and gender norms that perpetuates and normalize sexual gender based violence (SGBV). In addition, Save the Children will work towards designing and implementing gender transformative, and at a minimum gender sensitive, programmes that challenge the existing negative gender norms.

Save the Children will use a gender equality marker in all our programmes.

## TECHNOLOGY FOR DEVELOPMENT

COVID-19 has taught us that we cannot continue to do business as usual. As a result, Save the Children will be looking to innovate and strategically deploying T4D to ensure we are more effective - implementation faster, and at low-cost, increasing the impact and reach of our programs, whilst being accountable.

Save the Children East and South Africa Regional (ESAR) office has developed a digital solutions toolkit that identifies the use cases for Save the Children and possible solutions and we will be building off that.

## INCLUSIVE PROGRAMMING

Save the Children believes in reaching every last child meaning all children regardless of ability enjoy equal opportunity. In most cases those left behind include children marginalized due to conflict, ethnicity, gender, poverty, geography and disability.

Save the Children will ensure inclusion and participation without discrimination of all children in our programmes, and especially girls and children with disabilities as well as other minority groups. The inclusion lens will be applied across all thematic areas we work and follow the Multi-Dimensional Poverty Analysis that will help us identify the most vulnerable groups which our programme will aim to target.

## AMPLIFYING VOICES OF CHILDREN

Child participation is key for Save the Children and we define this as providing children with the opportunity to express a view, influencing decision-making and achieve change on matters concerning them directly or indirectly. To achieve this, Save the Children will support partners through training to enhance their policy, advocacy and campaign capacity; and also support children to lead, run and participate in campaigns that aim to create change for children.

## LOCALISATION/PARTNERSHIPS WITH CIVIL SOCIETIES

In line with the aspiration of the Grand Bargain, Save the Children recognizes that local and national actors are essential in supporting children's rights and humanitarian needs. Save the Children will continue to build partnerships with civil society organizations, private sector and philanthropists including child led organizations, to complement and support what local and national actors already do to ensure children's rights.

Save the Children will reinforce existing national and local capacities, support national and local leadership, and build capacity to ensure children rights are met. Save the Children will continue to partner with Government as the primary duty bearer.

## CLIMATE CHANGE

Save the Children is in a strategic partnership and will be implementing a 5-year Youth and Climate Change research project with the University of Copenhagen and University of Dar es Salaam. Save the Children will work towards ensuring the impact climate shocks have on the most marginalized children and youth is minimized and our programmes support climate adaptive development pathways. We will do this through developing research products/policy briefs on climate change, and also supporting local and national actors with knowledge on the same.

**For the new strategic period, 2022-24, our overall funding ambition stands at \$60Million**

# BY 2030, WE AIM TO HAVE INSPIRED THE FOLLOWING THREE BREAKTHROUGHS FOR CHILDREN

## SURVIVE



No child dies from preventable causes before their fifth birthday

## LEARN



All children learn from a quality basic education

## BE PROTECTED



Violence against children is no longer tolerated



## 2022-2024 COUNTRY STRATEGIC PLAN TANZANIA COUNTRY OFFICE



Save the Children

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